

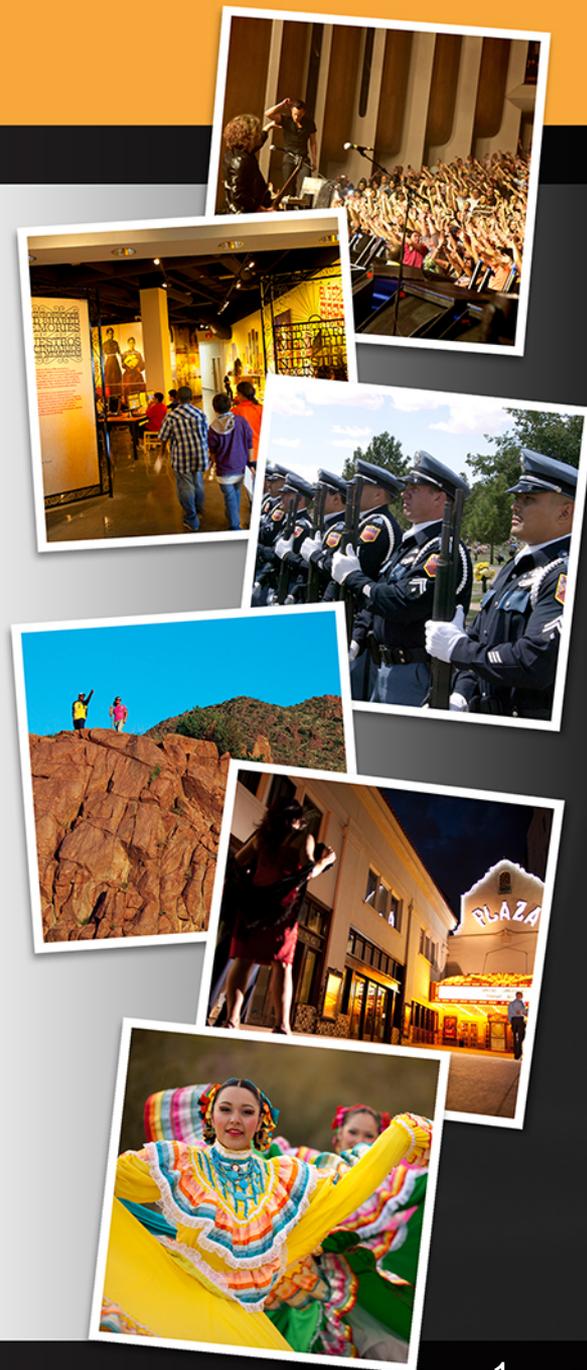


SERVICE SOLUTIONS SUCCESS

City of El Paso

FY2015 City Manager's Proposed Budget

Community and Human Development





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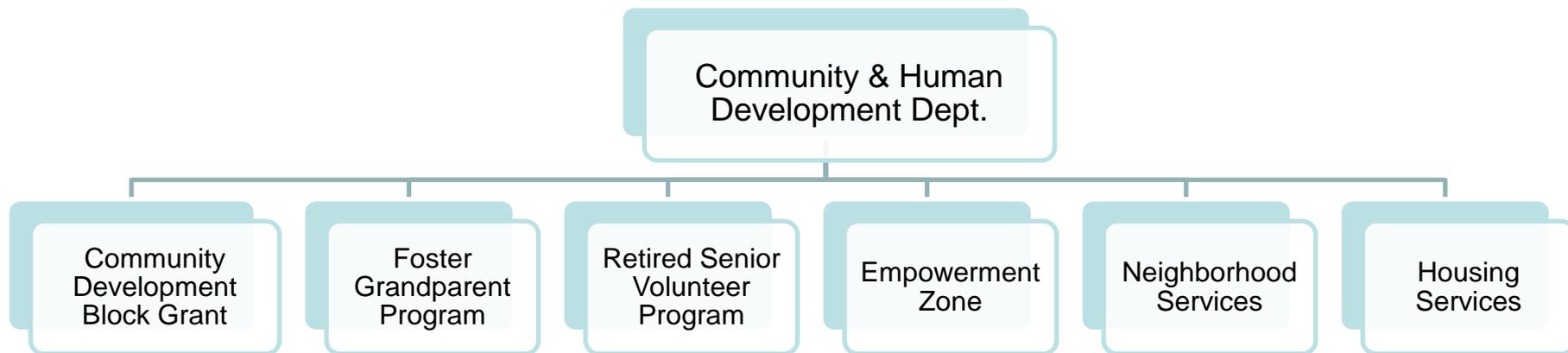
Mission Statement

To serve as a catalyst for community partnerships, collaboration, and change that will revitalize low income neighborhoods, enhance human services, expand housing opportunities and improve the quality of life for low and moderate income persons.



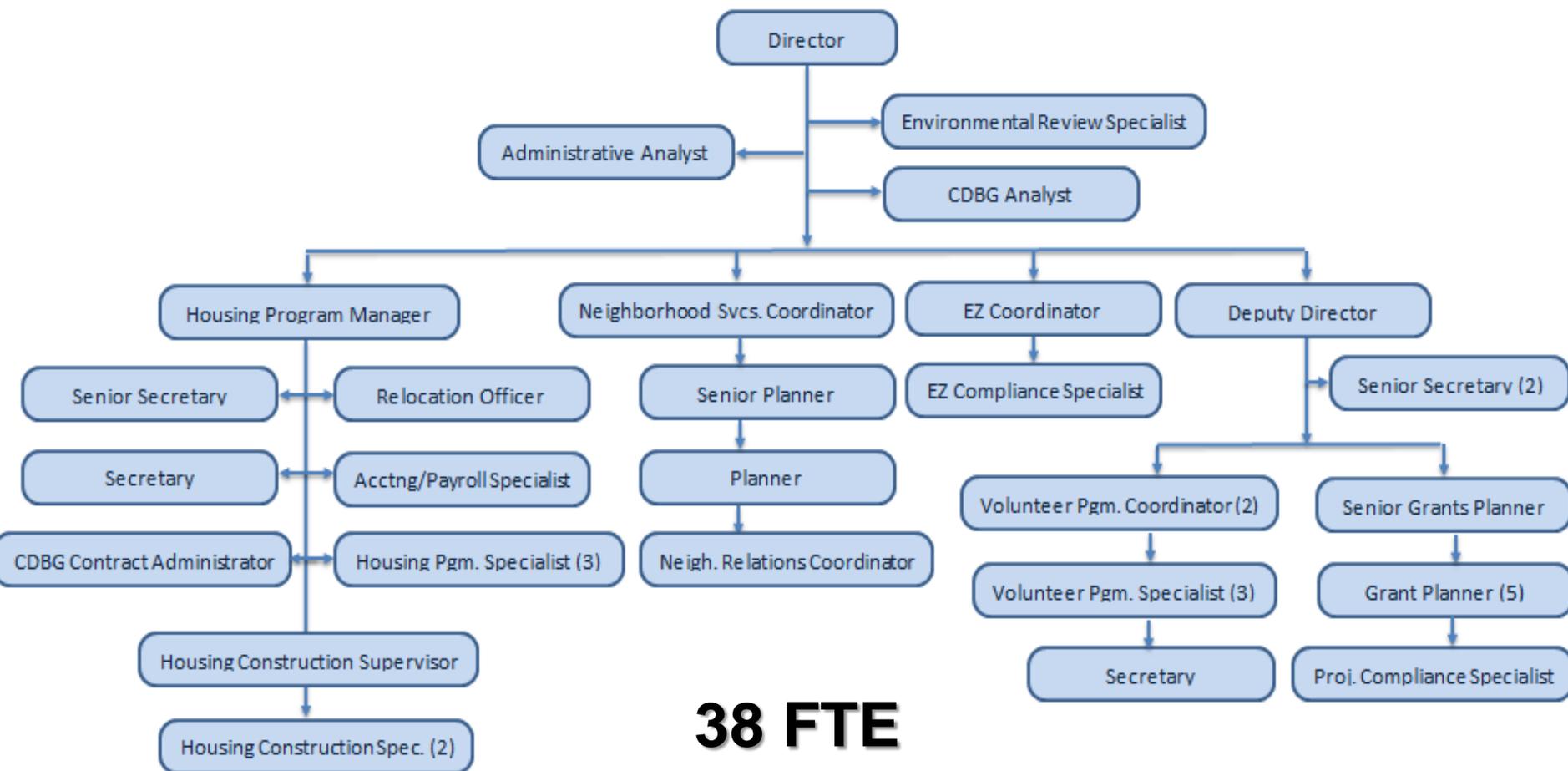


Department by Function/ Services Provided





Organizational Chart





Strategic Alignment

Council Strategic Priority: Client Needs

Council Goal: We will improve our competitiveness through investments in our public facilities and infrastructure impacting our quality of life.

As Evidenced By:

- Effectively manage the Neighborhood Improvement Program (NIP) to deliver neighborhood projects on time and on budget.
- Efficiently deliver the CDBG-funded Capital Projects to improve the quality of life in low and moderate income neighborhoods.
- Actively help residents purchase their first home.
- Provide Empowerment Zone small business loans to expand the economic base.
- Meet the HUD spend rate and other grant funding requirements.
- Continue collaboration with HUD to meet accountability standards.



FY 2015 Initiatives & Strategic Results

- Quality of Life Projects - Neighborhood Improvement & CDBG projects.
- Implement NIP policies to build transparency and expand service area.
- Fiscal accountability with granting agencies.
- Increase outreach to citizens.

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- R** • Deliver projects on time and within budget for NIP/CDBG funded capital projects by 7/31/2015 and 08/31/2015 respectively.
- E**
- S** • Meet or exceed HUD spend rate of 1.5 in compliance with federal regulations.
- U**
- L** • Promote housing programs to increase homeownership by hosting 50% more outreach and promotion.
- T**
- S** • Increase owner-occupied units rehabilitated/re-constructed by 17%.



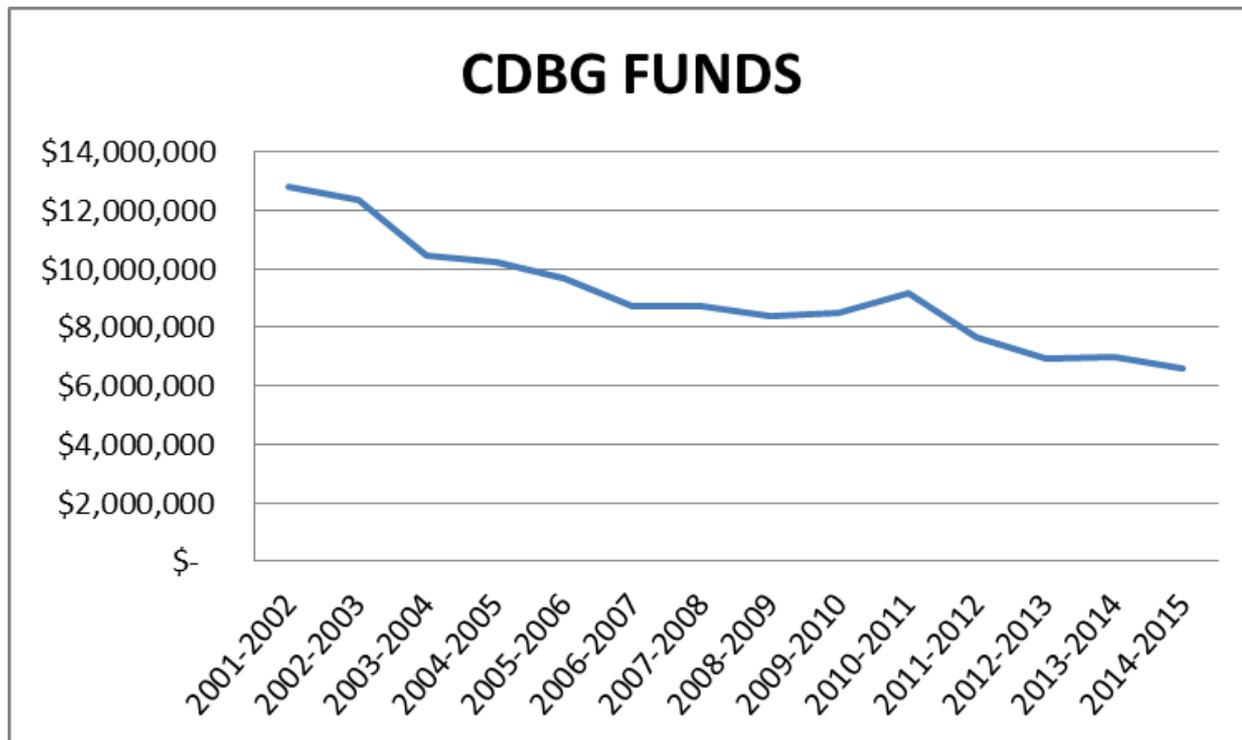
FY 2015 Service Impacts

- Bilingual Neighborhood Leadership Academy will no longer support professional translation service in Spanish.
- HUD funding: \$6,616,046, a decline of 5.48% over FY14 impacting the number of facility and community projects.



Historical CDBG Funding

Year	Allocation
2001-2002	\$ 12,795,000
2002-2003	\$ 12,360,000
2003-2004	\$ 10,483,000
2004-2005	\$ 10,236,000
2005-2006	\$ 9,699,358
2006-2007	\$ 8,726,983
2007-2008	\$ 8,709,436
2008-2009	\$ 8,410,415
2009-2010	\$ 8,495,074
2010-2011	\$ 9,192,253
2011-2012	\$ 7,675,813
2012-2013	\$ 6,939,925
2013-2014	\$ 6,978,352
2014-2015	\$ 6,616,046



CDBG block provides administrative funds to pay for 38 positions in CD, 2 accounting positions in Comptroller and 65% of an Assistant City Attorney and 49% of a Contract Legal Secretary.



FY 2015 Expenditures by Category

EXPENDITURES BY CATEGORY	FY 11 ACTUAL	FY 12 ACTUAL	FY 13 ACTUAL	FY 14 ADOPTED	FY14	FY 15 PROPOSED	FY2015 Proposed Over(Under)	
					ADJUSTED 05/31/14		FY2014 Adjusted Amount	Percent
Personal Services	2,993,258	2,881,015	2,396,093	2,159,532	2,136,487	2,201,660	65,173	3.05%
Contractual Services	430,765	353,882	169,509	243,747	237,924	186,595	(51,329)	-21.57%
Materials and Supplies	89,577	31,372	19,567	37,746	37,739	50,408	12,669	33.57%
Operating Expenditures	831,201	824,330	631,717	745,717	750,740	545,131	(205,609)	-27.39%
Non-Operating Expenditures	12,947,610	8,161,578	8,366,639	6,138,979	6,104,197	6,326,031	221,834	3.63%
Intergovernmental Expenditures	134,684	134,684	0	134,684	134,684	134,684	0	0.00%
Other Uses	0	0	0	0	0	0	0	0.00%
Capital Outlay	8,379,098	7,775,359	2,671,120	4,132,032	4,216,809	3,902,968	(313,841)	-7.44%
TOTAL EXPENDITURES	25,806,192	20,162,220	14,254,645	13,592,438	13,618,580	13,347,478	(271,102)	-1.99%

- Personal Services: variance due to increased health care and pension contributions.
- Contractual Services: variance due to decreased billing collection agent contracts.
- Operating Expenditures: variance due to decreased indirect cost expenditures as a direct result of rate decrease from 26.548% to 6.496%
- Non-Operating Expenditures: variance due to increased community service projects under EZ, ESG and HOPWA.
- Capital Outlay: variance due to decreased funding for public facilities.



FY 2015 FTE Comparison

	FY 2014 Adopted	FY 2015 Proposed	Variance	
General Fund	5.59	4.70	-0.89	-15.92%
Non-General Fund	34.41	33.30	-1.11	3.23%
Total	40.00	38.00	-2.00	-5.00%

* Net impact: Deletion of 2 FTE in CDBG Administration due to the 5.48% decrease in CDBG and decreased federal funds for Foster Grand Parent.



Vacancies

	General Fund	Non-General Fund	Total
# FTE's Filled	4.7	32.3	37.0
# FTE's Vacant	0.0	1.0	1.0
Total Positions	4.7	33.3	38.0
Salary Savings (Attrition)	\$0	\$0	\$0



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FY 2015 Proposed All Funds by Division

	FY14 Adopted	FY14 Adjusted 05/31/14	FY15 Proposed	FY2015 Proposed Over/(Under) FY2014 Adjusted	
				Amount	Percent
General Government					
Neighborhood Services Conservation Program	412,366	415,366	388,853	(26,513)	-6.38%
Relocation Services Gen Fund	50,868	29,014	57,180	28,166	97.08%
Sub Total	463,234	444,380	446,033	1,653	0.37%
Community Development Block Grants					
CD Aging Services	0	0	0	0	0.00%
CDBG Capital Projects Renovation	4,255,932	4,335,709	4,111,968	(223,741)	-5.16%
CDBG Home Entitlement Grants	2,234,097	2,234,097	2,263,704	29,607	1.33%
CDBG Revolving Loan Fund	2,400,000	2,400,000	2,340,000	(60,000)	-2.50%
Empowerment Zone Enterprise	239,327	239,327	352,586	113,259	47.32%
HUD CD Administration	1,339,080	1,339,082	1,253,888	(85,194)	-6.36%
CDBG Social Service	1,008,549	973,767	888,758	(85,009)	-8.73%
Federal Social Service	784,524	784,524	762,858	(21,666)	-2.76%
CDBG Emergency Shelter Grants	506,288	506,288	566,912	60,624	11.97%
CDBG Special Purpose Grants	341,187	341,186	360,771	19,585	5.74%
CD PSB Funded Projects	0	0	0	0	0.00%
CD UDAG Funded Projects	20,220	20,220	0	(20,220)	-100.00%
Sub Total	13,129,204	13,174,200	12,901,445	(272,755)	-2.07%
All Funds Total	13,592,438	13,618,580	13,347,478	(271,102)	-1.99%



FY 2015 Proposed Non-General Fund Revenue

	FY 11	FY 12	FY 13	FY 14	FY 14	FY 15	FY2015 Proposed Over/(Under) FY2014 Adjusted	
	ACTUAL	ACTUAL	ACTUAL	ADOPTED	ADJUSTED 05/31/2014	PROPOSE D	Amount	Percent

REVENUE BY SOURCE

Taxes	0	0	0	0	0	0	0	0.00%
Franchises	0	0	0	0	0	0	0	0.00%
Service Revenues	0	0	0	0	0	0	0	0.00%
Operating Revenues	0	0	2	0	0	0	0	0.00%
Non-Operating Revenues	4,715,638	(1,361,989)	13,247,157	4,490,014	4,490,014	4,430,920	(59,094)	-1.32%
Intergovernmental Revenues	20,650,045	16,218,433	11,077,365	8,639,190	8,684,186	8,470,525	(213,661)	-2.46%
Transfers In	0	3,368	1,022	0	0	0	0	0.00%
TOTAL REVENUES	25,365,683	14,859,811	24,325,547	13,129,204	13,174,200	12,901,445	(272,755)	-2.07%

- Non-Operating Revenues: variance due to an overall decrease of \$172,353 in housing program income offset by an increase of \$113,259 in projected income for EZ.
- Intergovernmental Revenues: Decrease in federal revenues for CDBG and Foster Grand Parent Program.



FY 2015 Proposed General Fund Expenditures

EXPENDITURES BY CATEGORY	FY 11 ACTUAL	FY 12 ACTUAL	FY 13 ACTUAL	FY 14 ADOPTED	FY14	FY 15 PROPOSED	FY2015 Proposed Over/(Under) FY2014 Adjusted	
					ADJUSTED 05/31/14		Amount	Percent
Personal Services	344,847	339,647	321,784	305,715	283,861	294,681	10,820	3.81%
Contractual Services	8,006	7,136	5,135	12,560	12,560	9,000	(3,560)	-28.34%
Materials and Supplies	7,118	3,172	3,016	7,550	7,550	5,898	(1,652)	-21.88%
Operating Expenditures	369	757	2,014	2,725	5,725	1,770	(3,955)	-69.08%
Non-Operating Expenditures	0	0	0	0	0	0	0	0.00%
Intergovernmental Expenditures	134,684	134,684	0	134,684	134,684	134,684	0	0.00%
Other Uses	0	0	0	0	0	0	0	0.00%
Capital Outlay	0	0	0	0	0	0	0	0.00%
TOTAL EXPENDITURES	495,025	485,396	331,949	463,234	444,380	446,033	1,653	0.37%

General Fund includes Relocation Services, Neighborhood Services and match dollars for the Retired Senior Volunteer and Foster Grand Parent federal grants.



FY 2015 Proposed Non-General Fund Expenditures

EXPENDITURES	FY 11 ACTUAL	FY 12 ACTUAL	FY 13 ACTUAL	FY 14 ADJUSTED ADOPTED	FY 14 05/31/14	FY 15 PROPOSED	FY2015 Proposed Over/(Under) FY2014 Adjusted	
							Amount	Percent
Personal Services	2,648,411	2,541,369	2,074,309	1,853,817	1,852,626	1,906,979	54,353	2.93%
Contractual Services	422,758	346,745	164,374	231,187	225,364	177,595	(47,769)	-21.20%
Materials and Supplies	82,459	28,200	16,550	30,196	30,189	44,510	14,321	47.44%
Operating Expenditures	830,832	823,573	629,703	742,992	745,015	543,361	(201,654)	-27.07%
Non-Operating Expenditures	12,947,610	8,161,578	8,366,639	6,138,979	6,104,197	6,326,031	221,834	3.63%
Intergovernmental Expenditures	0	0	0	0	0	0	0	0.00%
Other Uses	0	0	0	0	0	0	0	0.00%
Capital Outlay	8,379,098	7,775,359	2,671,120	4,132,032	4,216,809	3,902,968	(313,841)	-7.44%
TOTAL EXPENDITURES	25,311,167	19,676,824	13,922,696	13,129,204	13,174,200	12,901,445	(272,755)	-2.07%

Reflects funding for 38 FTE's-Community and Human Development; and 2.5 FTE for Comptroller.