

A decorative background pattern of hexagons in various shades of gray, some solid and some outlined with a dotted line, arranged in a honeycomb-like structure.

addressing challenges and moving forward

HOMELESSNESS IN EL PASO: A FOCUS ON EMERGENCY SHELTER

chronology

ENGAGEMENT + REPORTING

MAY

**cc meeting,
05/:**
**homelessness
in el paso
overview**

**cc meeting,
06/25: council
request for
information**

JUNE

City Case Study:
LOS ANGELES
CALIFORNIA

**Stakeholder
engagement:**
COC BOARD

AUG

today:
**30 day
follow up**

the big picture

THE MECHANICS OF AN ECOSYSTEM

Solving the biggest challenges for persons experiencing homelessness requires a systems approach.

Street
Outreach

Emergency
Shelter

Coordinated
Entry

Permanent
Supportive
Housing

Other
Permanent
Housing

Transitional
Housing

Healthcare

Mobility

Legal
Services

Workforce
Access

Childcare

Mental
Health
Support

Substance
Abuse
Support

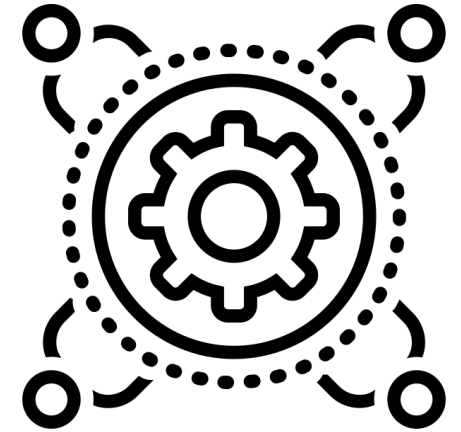
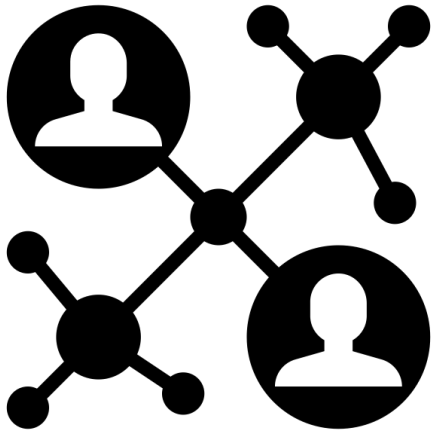
Hospice +
Intensive
Care

Emergency /
Critical
Healthcare

Domestic
Violence
Intervention

addressing challenges and moving forward

HOMELESSNESS IN EL PASO: A FOCUS ON EMERGENCY SHELTER



1) Establish a Community Crisis Response Plan for Homeless Services

2) Alleviate existing pressure on emergency shelter programs by expanding access to housing options and support services.

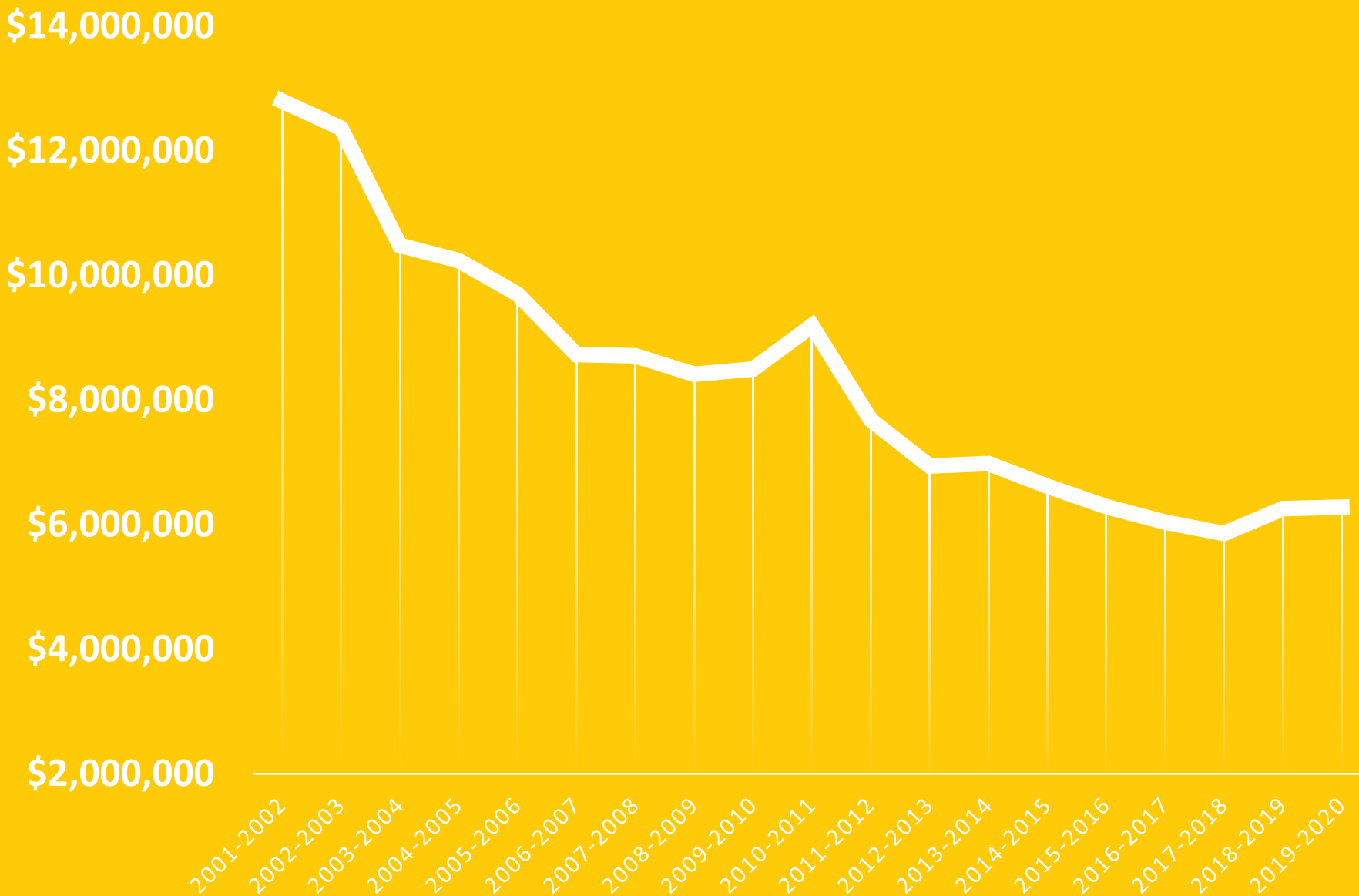
3) Work directly with emergency shelter programs to streamline process and increase service capacity across the ecosystem.

A decorative background featuring a honeycomb pattern of hexagons. Some hexagons are solid gray, while others are white with a dotted gray border. The pattern is scattered across the slide, with a higher concentration in the top-left and bottom-right corners.

existing funding conditions

MAXIMIZING THE EFFICACY OF THE ENTITLEMENT

HISTORIC TREND FOR CDBG FUNDING



- 49% decrease in CDBG alone since 2001
- Similar trends exist with other entitlement sources
- indicates need for more focused, targeted, results driven deployment of funds
- critical to align funding sources and partners to establish community wide outcomes

Community Development Block Grant (CDBG)	\$6,278,141
HOME Investment Partnership Program (HOME)	\$2,371,533
Housing Opportunities for Persons with Aids (HOPWA)	\$556,720
Emergency Solutions Grant (ESG)	\$530,773

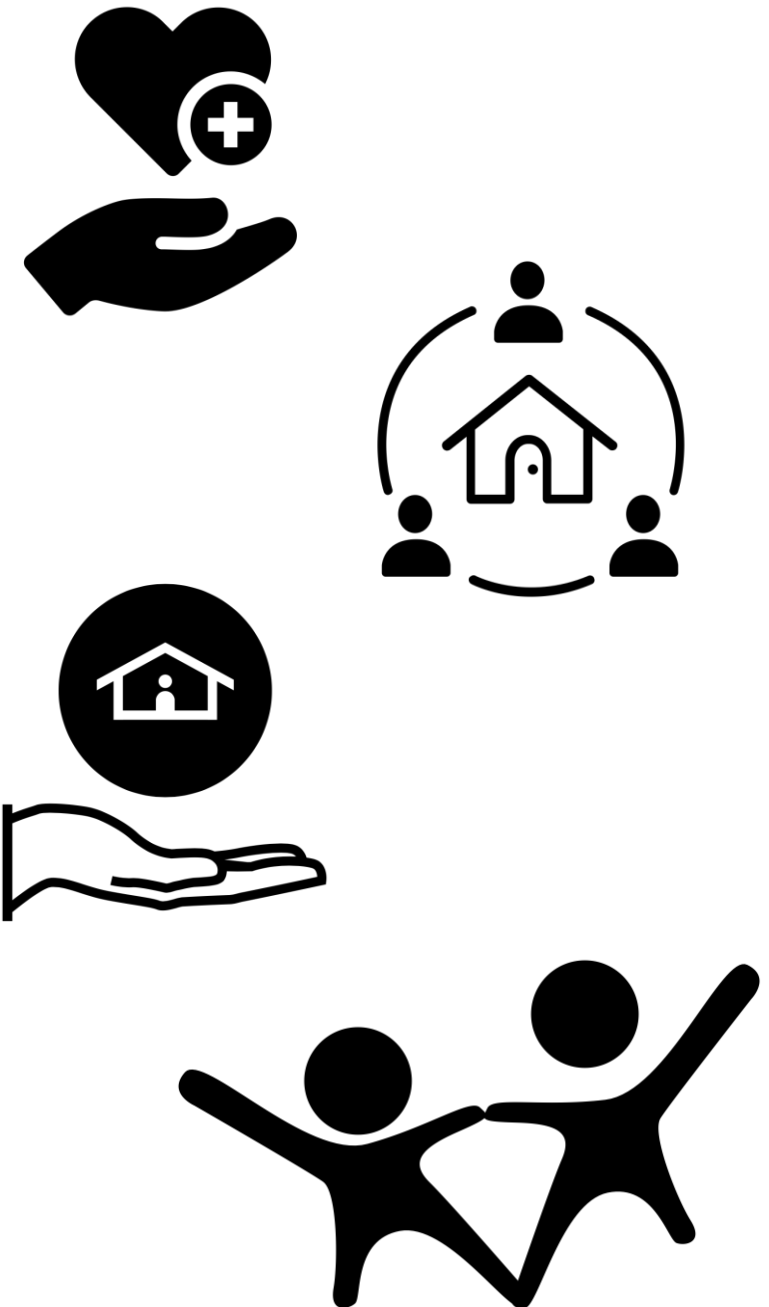
2019-2020 ENTITLEMENT GRANTS	\$9,737,167
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HOME Investment Partnership - Program Income	\$1,800,000
CDBG - Revolving Loan Fund (RLF)	\$600,000

REVENUE GENERATING PROGRAMS	\$2,400,000
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investment in community

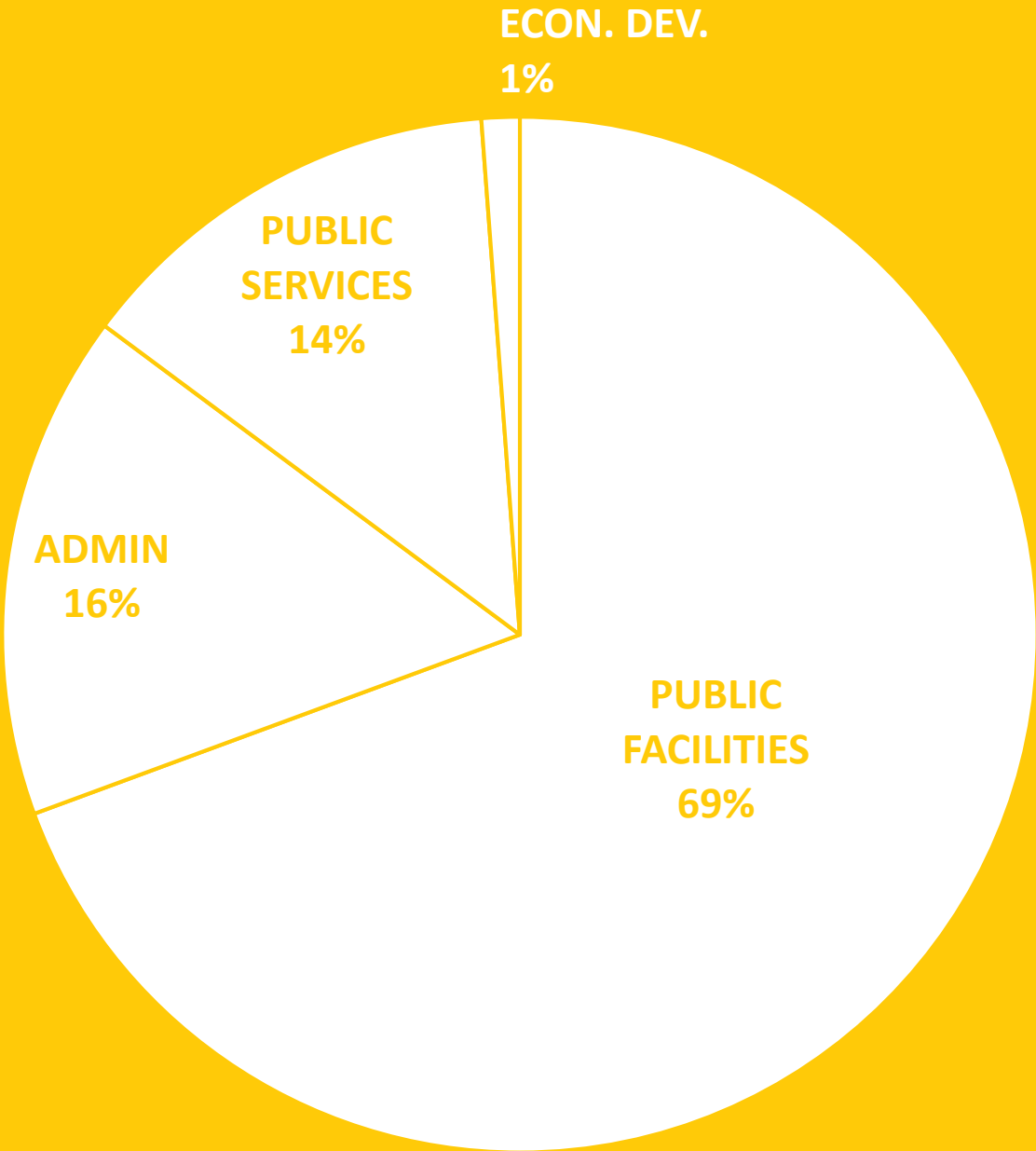
DATA DRIVEN DECISIONS, SUSTAINABLE SOLUTIONS



Children & Youth	\$223,190
Homelessness	\$187,844
Seniors & Persons w/ Disabilities	\$187,844
Medical & Mental Health	\$187,843
TOTAL	\$786,721

cdbg public services

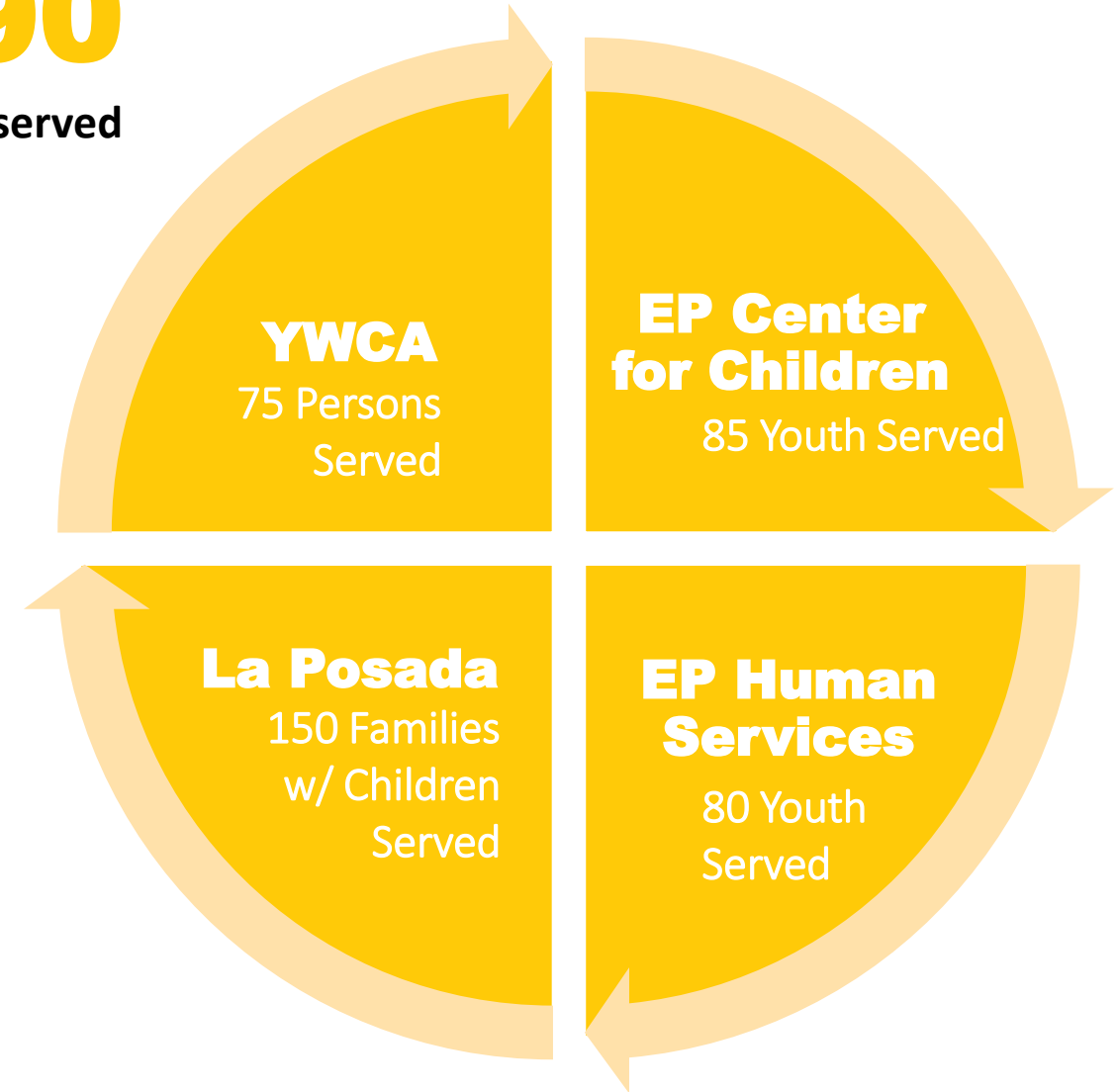
4 CORE CATEGORIES, 15% CAP



390

homeless individuals and families served

El Paso Center for Children	Youth Shelter	\$45,504
El Paso Human Services	Youth Shelter	\$40,540
La Posada Home, Inc.	Family Shelter	\$51,800
YWCA	Homeless Shelter	\$50,000
TOTAL		\$187,844



cdbg homeless services

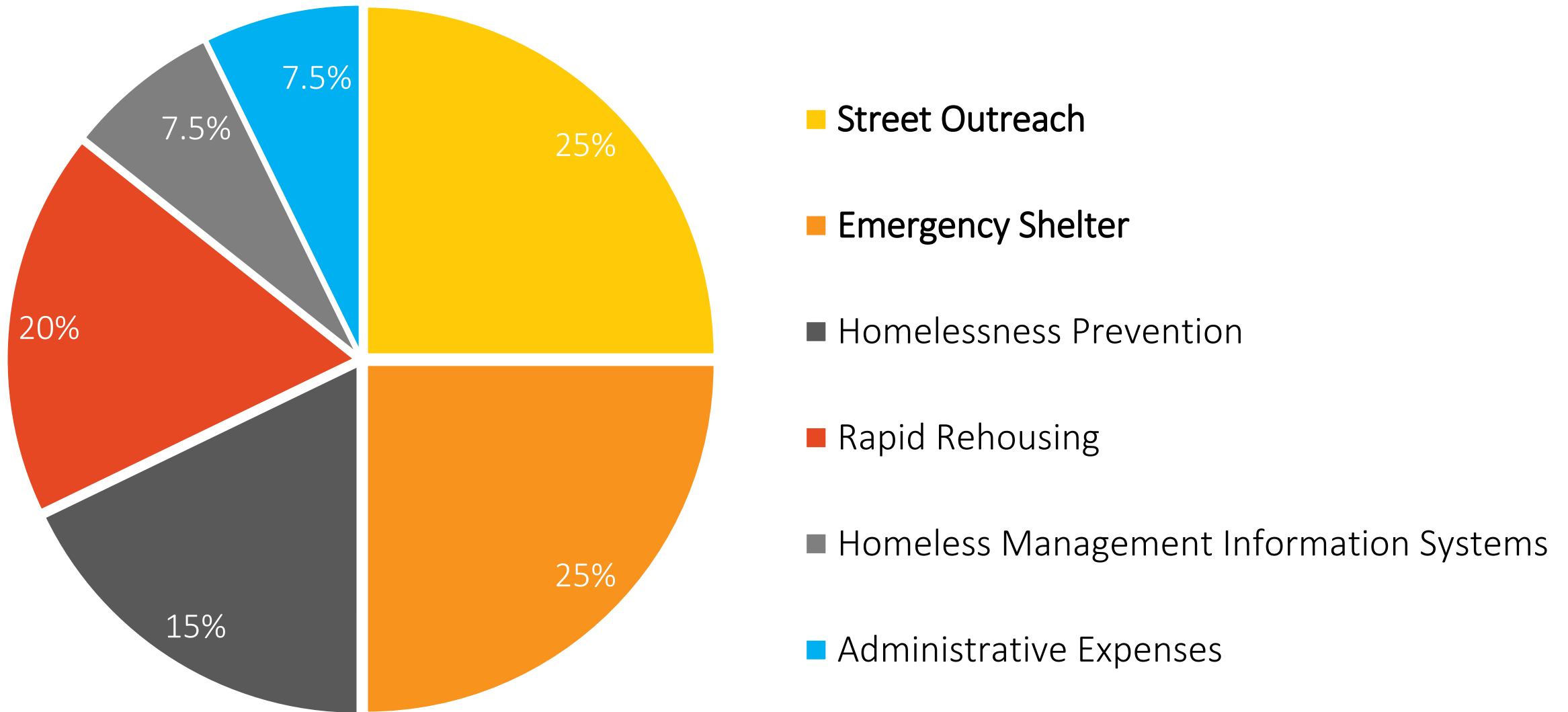
SERVING FAMILIES, YOUTH AND WOMEN

El Paso Human Services	\$56,391
Emergence Health Network	\$88,938
Opportunity Center for the Homeless	\$43,756
Opportunity Center - Willie Sanchez Rosales	\$42,504
Project Vida	\$109,529
Reynolds House	\$42,504
The Salvation Army	\$69,997
El Paso Coalition for the Homeless (HMIS)	\$40,000
Administration	\$37,154
TOTAL	\$530,773



emergency solutions grant

50% ALLOCATED TO EMERGENCY SHELTER & STREET OUTREACH



emergency solutions grant

FUNDING PREVENTION, SHELTER & HOUSING ¹¹

Program Year	Amount
2019-2020	\$ 170,317 ●
2018-2019	\$93,231
2017-2018	\$149,598
2016-2017	\$30,000
2015-2016	\$407,042
2014-2015	\$31,174
6 Year Total:	\$881,362

current year break down

Source & Category	Amount	Program Description
CDBG Medical & Mental Health	\$44,057.00	WRAP
CDBG Incubator (Homeless, Emergency Shelter and Housing Category)	\$40,000.00	Community of Learning
ESG Street Outreach	\$43,756	El Paso Homeless Outreach Consortium
ESG	\$42,504	Willie Sanchez Rosales Family Center
Total:	\$170,317	

opportunity center entitlement funding

6 YEAR OVERVIEW

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what else can we do?

ONGOING ACTION & RECOMMENDATIONS FOR THE FUTURE

Convene

- Built for Zero Kick Off, August 2018 / Built for Zero Summit, October 2018

Collaborate

- Built for Zero El Paso Workshop, December 2018, 25 + Agencies

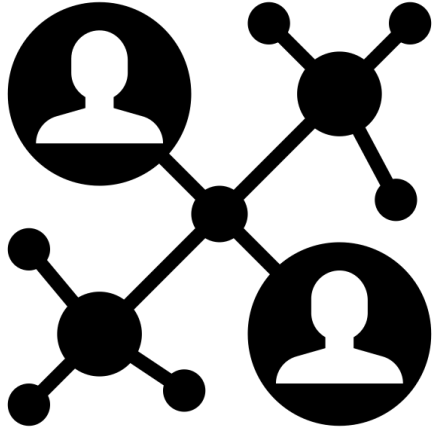
Align

- 13 months of intense negotiation aligning resources and data

Deploy

- Program, Policy and funding supportive of identified need

The goal of this work is to address systemic barriers facing service providers and press forward toward functional zero homelessness in El Paso.



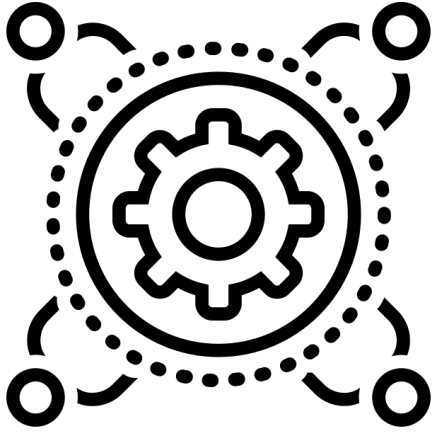
1) Establish a Community Crisis Response Plan for Homeless Services

Term	Recommendations
Short	<ul style="list-style-type: none">Convene a cross functional team to lead the community of homeless service providers in the development of a collaborative crisis response plan inclusive of Continuation of Operations Plans for critical facilities.
Mid	<ul style="list-style-type: none">Test Crisis Response Plan.Identify and work to fill gaps in the system.
Long	<ul style="list-style-type: none">Continue running interagency crisis response exercises to test long term viability of plans.



2) Alleviate existing pressure on emergency shelter programs by expanding access to housing options and support services.

Term	Recommendations
Short	<ul style="list-style-type: none">• Deploy comprehensive data aggregation, management and analysis tools to better understand existing pressure on the emergency shelter as well as the barriers to permanent housing.• Identify a plan to enhance homeless prevention and diversion programs• Explore and validate need for transitional housing environments for specific populations.
Mid	<ul style="list-style-type: none">• Reduce barriers to housing, employment and services for people with criminal histories or otherwise “hard to house” populations.• Encourage collaboration and enhance partnership with HACEP and other affordable housing providers• Identify supplemental funding sources supportive of existing entitlement investments.• Initiate policy requiring sufficient funding for effective case management (salaries and benefits) as a part of all city funded projects.
Long	<ul style="list-style-type: none">• Establish a Housing Trust Fund partially dedicated to prioritizing housing the homeless• Increase stock of both Rapid Rehousing Options and Permanent Supportive Housing.



3) Work directly with emergency shelter programs to streamline process and increase service capacity across the ecosystem.

Term	Recommendations
Short	<ul style="list-style-type: none">Continue work to establish a quality by name list for all single adults in order to measure effectiveness of identified Built for Zero Improvement Projects.Establish a framework for an LSS project focused on increasing efficacy of inflow and outflow management. As well as long term sustainability for critical components of the service ecosystem.
Mid	<ul style="list-style-type: none">Continue to deploy improvement projects that quickly identify gaps and blockages in the service system.Deploy LSS project in partnership with community of homeless service providers.
Long	<ul style="list-style-type: none">Increase communication and collaboration across service agencies with particular emphasis on emergency shelter to permanent housing and support services.Reduce barriers to permanent housing.Right size emergency shelter system and increase case management capacity

Q & A